#### Translation

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## **Summary of Consolidated Financial Results** for the Year Ended March 31, 2022 (Based on Japanese GAAP)

May 10, 2022

Company name: Sansha Electric Manufacturing Co., Ltd.

Stock exchange listing: Tokyo

Stock code: 6882 URL https://www.sansha.co.jp

Representative: Representative Director, President Hajimu Yoshimura

Corporate Planning Department Inquiries: Hiroyuki Maruyama

TEL 06-6321-0321 General Manager

Scheduled date of ordinary general meeting of shareholders: June 28, 2022 Scheduled date to file Securities Report: June 28, 2022 Scheduled date to commence dividend payments: June 8, 2022

Preparation of supplementary material on financial results: Yes Holding of financial results meeting: Yes

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

#### (1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2022	22,675	16.7	1,316	215.9	1,313	197.7	1,147	130.5
Year ended March 31, 2021	19,436	(11.2)	416	62.4	441	81.4	497	_

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2022	83.30	-	5.9	5.1	5.8
Year ended March 31, 2021	35.42	-	2.6	1.8	2.1

#### (2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2022	27,146	19,810	73.0	1,541.90	
As of March 31, 2021	24,846	19,336	77.8	1,376.49	

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2022	940	(317)	(1,666)	5,026
Year ended March 31, 2021	1,729	(355)	(249)	5,870

#### 2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	to net assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2021	_	5.00	_	10.00	15.00	210	42.3	1.1
Year ended March 31, 2022	_	8.00	-	17.00	25.00	330	30.0	1.7
Year ending March 31, 2023 (Forecast)	_	_	_	_	_		_	

3. Forecast of consolidated financial results for the year ending March 31, 2023 (from April 1, 2022 to March 31, 2023)

Percentages indicate year-on-year changes

	Net sales		Operating pr	ofit	Ordinary pro	ofit	Profit attributa owners of pa		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	26,000	14.7	1,600	21.5	1,600	21.8	1,200	4.6	93.40

#### 4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2022
(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total fidiliber of issued shares at the end of	the period (merdaing freds	our y smares)						
As of March 31, 2022	14,950,000 shares	As of March 31, 2021	14,950,000 shares					
Number of treasury shares at the end of the period								
As of March 31, 2022	2,102,122 shares	As of March 31, 2021	902,122 shares					
Average number of shares during the perio	d							
Year ended March 31, 2022	13,770,955 shares	Year ended March 31, 2021	14,047,878 shares					

### Consolidated financial statements Consolidated balance sheets

	A CM 1 21 2021	(Millions of yell)
	As of March 31, 2021	As of March 31, 2022
assets		
Current assets		
Cash and deposits	5,870	5,026
Notes and accounts receivable - trade	6,606	=
Notes receivable - trade	-	838
Accounts receivable - trade	-	6,364
Electronically recorded monetary claims - operating	1,039	1,242
Merchandise and finished goods	2,464	2,634
Work in process	877	1,591
Raw materials and supplies	1,507	2,618
Other	283	562
Allowance for doubtful accounts	(55)	(59)
Total current assets	18,594	20,819
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	2,023	1,866
Machinery, equipment and vehicles, net	594	517
Land	2,090	2,238
Leased assets, net	217	295
Construction in progress	80	79
Other, net	274	262
Total property, plant and equipment	5,282	5,259
Intangible assets		·
Goodwill	36	28
Other	120	114
Total intangible assets	156	143
Investments and other assets		
Investment securities	46	24
Deferred tax assets	168	255
Retirement benefit asset	462	508
Other	136	135
Total investments and other assets	812	924
Total non-current assets	6,251	6,326
Total assets	24,846	27,146

Electronically recorded obligations - operating		As of March 31, 2021	As of March 31, 2022
Notes and accounts payable - trade         2,220         3,           Electronically recorded obligations - operating         191           Accounts payable - other         701           Accrued expenses         609           Income taxes payable         138           Contract liabilities         -           Provision for bonuses         442           Provision for product warranties         50           Provision for loss on orders received         19           Other         432           Total current liabilities         66           Lease liabilities         66           Directors' retirement benefits payable         388           Deferred tax liabilities         153           Retirement benefit liability         49           Other         46           Total non-current liabilities         5,509           Total liabilities         5,509           Share capital         2,774         2,           Capital surplus         2,698         2,           Retained earnings         14,332         15,           Total shareholders' equity         18,879         18,           Accumulated other comprehensive income         Valuation difference on available-for-sale securities	Liabilities		
Electronically recorded obligations - operating	Current liabilities		
Accounts payable - other         701           Accrued expenses         609           Income taxes payable         138           Contract liabilities         -           Provision for bonuses         442           Provision for product warranties         50           Provision for loss on orders received         19           Other         432           Total current liabilities         4,806         6           Non-current liabilities         66         6           Directors' retirement benefits payable         388         5           Deferred tax liabilities         153         4           Retirement benefit liability         49         4           Other         46         46           Total non-current liabilities         703         7           Net assets         Shareholders' equity         2,774         2,           Share capital         2,774         2,           Capital surplus         2,698         2,           Retained earnings         14,332         15,           Treasury shares         (925)         (1,9           Total shareholders' equity         18,879         18           Accumulated other comprehensive income         11	Notes and accounts payable - trade	2,220	3,470
Accrued expenses         609           Income taxes payable         138           Contract liabilities         –           Provision for bonuses         442           Provision for product warranties         50           Provision for loss on orders received         19           Other         432           Total current liabilities         8           Lease liabilities         66           Directors' retirement benefits payable         388           Deferred tax liabilities         153           Retirement benefit liability         49           Other         46           Total non-current liabilities         703           Total labilities         5,509         7,           Net assets         Share capital         2,774         2,           Capital surplus         2,698         2,           Retained earnings         14,332         15,           Treasury shares         925)         (1,5)           Total shareholders' equity         18,879         18,           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         11	Electronically recorded obligations - operating	191	337
Income taxes payable	Accounts payable - other	701	913
Contract liabilities         —           Provision for bonuses         442           Provision for product warranties         50           Provision for loss on orders received         19           Other         432           Total current liabilities         4,806         6,           Non-current liabilities         66           Directors' retirement benefits payable         388         66           Directors' retirement benefits liability         49         6           Other         46         6           Total non-current liabilities         703         7           Total liabilities         5,509         7,           Net assets         Share capital         2,774         2,           Share capital         2,774         2,           Capital surplus         2,698         2,           Retained earnings         14,332         15,           Treasury shares         (925)         (1,           Total shareholders' equity         18,879         18,           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         11	Accrued expenses	609	609
Provision for bonuses         442           Provision for product warranties         50           Provision for loss on orders received         19           Other         432           Total current liabilities         4,806         6,8           Non-current liabilities         66           Directors' retirement benefits payable         388         66           Deferred tax liabilities         153         66           Retirement benefit liability         49         66           Other         46         66           Total non-current liabilities         703         7           Net assets         Shareholders' equity         7,00         7,00           Net assets         Share capital         2,774         2,0           Capital surplus         2,698         2,           Retained earnings         14,332         15,           Treasury shares         (925)         (1,5)           Total shareholders' equity         18,879         18,           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         11	Income taxes payable	138	195
Provision for product warranties         50           Provision for loss on orders received         19           Other         432           Total current liabilities         4,806         6,80           Non-current liabilities         66         6           Directors' retirement benefits payable         388         6           Deferred tax liabilities         153         6           Retirement benefit liability         49         6           Other         46         6           Total non-current liabilities         703         7           Net assets         5,509         7,           Net assets         5hareholders' equity         2,774         2,           Share capital         2,774         2,           Capital surplus         2,698         2,           Retained earnings         14,332         15,           Treasury shares         (925)         (1,5)           Total shareholders' equity         18,879         18,           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         11	Contract liabilities	_	388
Provision for loss on orders received         19           Other         432           Total current liabilities         4,806         6,           Non-current liabilities         6           Lease liabilities         388         5           Directors' retirement benefits payable         388         5           Deferred tax liabilities         153         49           Other         46         46           Total non-current liabilities         703         7           Net assets         5,509         7,           Net assets         Shareholders' equity         2,774         2,           Capital surplus         2,698         2,           Retained earnings         14,332         15,           Treasury shares         925)         (1,5)           Total shareholders' equity         18,879         18,           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         11	Provision for bonuses	442	565
Other         432           Total current liabilities         4,806         6,80           Non-current liabilities         66         6,80           Directors' retirement benefits payable         388         66           Directors' retirement benefits payable         388         66           Deferred tax liabilities         153         7,80           Retirement benefit liability         49         49           Other         46         46         46           Total non-current liabilities         703         7,80           Net assets         Shareholders' equity         5,509         7,80           Net assets         Share capital         2,774	Provision for product warranties	50	57
Total current liabilities         4,806         6,8           Non-current liabilities         66         6           Directors' retirement benefits payable         388         5           Deferred tax liabilities         153         6           Retirement benefit liability         49         6           Other         46         703           Total non-current liabilities         703         7           Net assets         5,509         7,           Net assets         Shareholders' equity         2,774         2,           Capital surplus         2,698         2,           Retained earnings         14,332         15,           Treasury shares         (925)         (1,5)           Total shareholders' equity         18,879         18,           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         11	Provision for loss on orders received	19	40
Non-current liabilities	Other	432	326
Lease liabilities       66         Directors' retirement benefits payable       388         Deferred tax liabilities       153         Retirement benefit liability       49         Other       46         Total non-current liabilities       703         Total liabilities       5,509       7,         Net assets         Shareholders' equity       2,774       2,         Capital surplus       2,698       2,         Retained earnings       14,332       15,         Treasury shares       (925)       (1,5)         Total shareholders' equity       18,879       18,         Accumulated other comprehensive income       Valuation difference on available-for-sale securities       11	Total current liabilities	4,806	6,905
Directors' retirement benefits payable Deferred tax liabilities Deferred tax liabilities Retirement benefit liability Other 46 Total non-current liabilities 703 Total liabilities 5,509 7, Net assets Shareholders' equity Share capital Capital surplus Retained earnings Retained earnings Total shareholders' equity Treasury shares Total shareholders' equity Accumulated other comprehensive income Valuation difference on available-for-sale securities  113  388 153 153 154 155 157 158 159 159 169 169 179 189 189 189 189 189 189 189 189 189 18	Non-current liabilities		
Deferred tax liabilities       153         Retirement benefit liability       49         Other       46         Total non-current liabilities       703         Total liabilities       5,509       7,         Net assets       Shareholders' equity         Share capital       2,774       2,         Capital surplus       2,698       2,         Retained earnings       14,332       15,         Treasury shares       (925)       (1,5)         Accumulated other comprehensive income       18,879       18,         Valuation difference on available-for-sale securities       11	Lease liabilities	66	101
Retirement benefit liability Other 46 Total non-current liabilities 703 Total liabilities 5,509 7, Net assets Shareholders' equity Share capital Capital surplus Retained earnings Treasury shares Total shareholders' equity  Accumulated other comprehensive income Valuation difference on available-for-sale securities  49 2,703 7, 7, 7, 8, 9, 9, 9, 9, 9, 9, 9, 10, 9, 11, 9, 11, 11, 11, 11, 11, 11, 11,	Directors' retirement benefits payable	388	68
Other         46           Total non-current liabilities         703           Total liabilities         5,509         7,509           Net assets         Shareholders' equity         2,774<	Deferred tax liabilities	153	161
Total non-current liabilities 703  Total liabilities 5,509 7,  Net assets  Shareholders' equity  Share capital 2,774 2,  Capital surplus 2,698 2,  Retained earnings 14,332 15,  Treasury shares (925) (1,5)  Total shareholders' equity 18,879 18,  Accumulated other comprehensive income  Valuation difference on available-for-sale securities 11	Retirement benefit liability	49	52
Total liabilities 5,509 7,  Net assets  Shareholders' equity  Share capital 2,774 2,  Capital surplus 2,698 2,  Retained earnings 14,332 15,  Treasury shares (925) (1,5)  Total shareholders' equity 18,879 18,  Accumulated other comprehensive income  Valuation difference on available-for-sale securities 11	Other	46	48
Net assets Shareholders' equity Share capital 2,774 2, Capital surplus 2,698 2, Retained earnings 14,332 15, Treasury shares (925) (1,5) Total shareholders' equity 18,879 18, Accumulated other comprehensive income Valuation difference on available-for-sale securities 11	Total non-current liabilities	703	431
Shareholders' equity       2,774       2,         Capital surplus       2,698       2,         Retained earnings       14,332       15,         Treasury shares       (925)       (1,9         Total shareholders' equity       18,879       18,         Accumulated other comprehensive income       11	Total liabilities	5,509	7,336
Share capital       2,774       2,         Capital surplus       2,698       2,         Retained earnings       14,332       15,         Treasury shares       (925)       (1,5)         Total shareholders' equity       18,879       18,         Accumulated other comprehensive income         Valuation difference on available-for-sale securities       11	Net assets		
Capital surplus 2,698 2, Retained earnings 14,332 15, Treasury shares (925) (1,9 Total shareholders' equity 18,879 18, Accumulated other comprehensive income Valuation difference on available-for-sale securities 11	Shareholders' equity		
Retained earnings 14,332 15, Treasury shares (925) (1,5) Total shareholders' equity 18,879 18, Accumulated other comprehensive income Valuation difference on available-for-sale securities 11	Share capital	2,774	2,774
Treasury shares (925) (1,5) Total shareholders' equity 18,879 18, Accumulated other comprehensive income Valuation difference on available-for-sale securities 11	Capital surplus	2,698	2,698
Total shareholders' equity 18,879 18,  Accumulated other comprehensive income  Valuation difference on available-for-sale securities 11	Retained earnings	14,332	15,226
Accumulated other comprehensive income  Valuation difference on available-for-sale securities  11	Treasury shares	(925)	(1,903)
Valuation difference on available-for-sale securities 11	Total shareholders' equity	18,879	18,795
	Accumulated other comprehensive income		
Foreign currency translation adjustment 291	Valuation difference on available-for-sale securities	11	5
	Foreign currency translation adjustment	291	901
Remeasurements of defined benefit plans 153	Remeasurements of defined benefit plans	153	107
Total accumulated other comprehensive income 457 1,	Total accumulated other comprehensive income	457	1,014
Total net assets 19,336 19,	Total net assets	19,336	19,810
Total liabilities and net assets 24,846 27,	Total liabilities and net assets	24,846	27,146

## Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Millions of yen) Fiscal year ended Fiscal year ended March 31, 2021 March 31, 2022 Net sales 19,436 22,675 Cost of sales 15,027 17,227 Gross profit 4,408 5,447 Selling, general and administrative expenses 3,992 4,131 Operating profit 416 1,316 Non-operating income 10 Interest income 6 Dividend income 2 2 14 Rental income 14 Electricity sale income 7 6 22 Insurance claim income Other 43 27 73 83 Total non-operating income Non-operating expenses 4 Interest expenses 10 Loss on valuation of derivatives 15 8 Foreign exchange losses 24 63 Other 5 4 49 87 Total non-operating expenses 441 Ordinary profit 1,313 Extraordinary income 7 Gain on sale of investment securities Gain on sale of non-current assets 171 Total extraordinary income 171 7 Profit before income taxes 612 1,320 140 Income taxes - current 228 Income taxes - deferred (25)(55)Total income taxes 115 173 1,147 Profit 497 497 1,147 Profit attributable to owners of parent

## Consolidated statements of comprehensive income

		(Infilite of John)
	Fiscal year ended	Fiscal year ended
	March 31, 2021	March 31, 2022
Profit	497	1,147
Other comprehensive income		
Valuation difference on available-for-sale securities	7	(5)
Foreign currency translation adjustment	283	609
Remeasurements of defined benefit plans, net of tax	199	(46)
Total other comprehensive income	490	557
Comprehensive income	988	1,704
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	988	1,704

# **Consolidated statements of changes in equity** Fiscal year ended March 31, 2021

	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	2,774	2,698	13,975	(925)	18,522		
Changes during period							
Dividends of surplus			(140)		(140)		
Profit attributable to owners of parent			497		497		
Net changes in items other than shareholders' equity							
Total changes during period	_	_	357	_	357		
Balance at end of period	2,774	2,698	14,332	(925)	18,879		

		Accumulated other comprehensive income					
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets		
Balance at beginning of period	3	7	(45)	(33)	18,489		
Changes during period							
Dividends of surplus					(140)		
Profit attributable to owners of parent					497		
Net changes in items other than shareholders' equity	7	283	199	490	490		
Total changes during period	7	283	199	490	847		
Balance at end of period	11	291	153	457	19,336		

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,774	2,698	14,332	(925)	18,879
Changes during period					
Dividends of surplus			(252)		(252)
Profit attributable to owners of parent			1,147		1,147
Purchase of treasury shares				(978)	(978)
Net changes in items other than shareholders' equity					
Total changes during period	_	_	894	(978)	(83)
Balance at end of period	2,774	2,698	15,226	(1,903)	18,795

	Accumulated other comprehensive income				
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	11	291	153	457	19,336
Changes during period					
Dividends of surplus					(252)
Profit attributable to owners of parent					1,147
Purchase of treasury shares					(978)
Net changes in items other than shareholders' equity	(5)	609	(46)	557	557
Total changes during period	(5)	609	(46)	557	473
Balance at end of period	5	901	107	1,014	19,810

## **Consolidated statements of cash flows**

		(Millions of yen)	
	Fiscal year ended	Fiscal year ended	
	March 31, 2021	March 31, 2022	
Cash flows from operating activities			
Profit before income taxes	612	1,320	
Depreciation	948	920	
Amortization of goodwill	62	39	
Increase (decrease) in allowance for doubtful accounts	28	0	
Increase (decrease) in provision for bonuses	78	105	
Increase (decrease) in provision for product warranties	(13)	7	
Increase (decrease) in provision for loss on orders received	(5)	20	
Decrease (increase) in retirement benefit asset	(66)	(114	
Increase (decrease) in retirement benefit liability	1	2	
Interest and dividend income	(8)	(12	
Interest expenses	4	10	
Loss (gain) on sale of investment securities	=	(7	
Loss (gain) on sale of property, plant and equipment	(171)	(1	
Decrease (increase) in trade receivables	(39)	(286	
Decrease (increase) in inventories	529	(1,662	
Increase (decrease) in trade payables	(176)	1,177	
Increase (decrease) in accrued expenses	43	(23	
Increase (decrease) in Accrued Directors Retirement Benefits	_	(444	
Other, net	13	72	
Subtotal	1,842	1,124	
Interest and dividends received	8	11	
Interest paid	(4)	(10	
Income taxes paid	(117)	(184	
Net cash provided by (used in) operating activities	1,729	940	
Cash flows from investing activities	,, , , , , , , , , , , , , , , , , , ,		
Purchase of property, plant and equipment	(494)	(303	
Proceeds from sale of property, plant and equipment	172	1	
Purchase of intangible assets	(33)	(35	
Proceeds from sale of intangible assets	=	0	
Proceeds from sale of investment securities	_	21	
Purchase of shares of subsidiaries resulting in change in			
scope of consolidation	_	(0	
Net cash provided by (used in) investing activities	(355)	(317	
Cash flows from financing activities	(555)	(317)	
Net increase (decrease) in short-term borrowings		(9	
Repayments of long-term borrowings	_	(298	
Purchase of treasury shares	_	(978	
Dividends paid	(140)	(253)	
Repayments of finance lease liabilities	(108)	(127	
Net cash provided by (used in) financing activities	(249)	(1,666	
	86	198	
Effect of exchange rate change on cash and cash equivalents			
Net increase (decrease) in cash and cash equivalents	1,211	(844)	
Cash and cash equivalents at beginning of period	4,659	5,870	
Cash and cash equivalents at end of period	5,870	5,026	