Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

Summary of Consolidated Financial Results for the Year Ended March 31, 2021 (Based on Japanese GAAP)

May 7, 2021

Company name:	Sansha Electric Manufacturing Co., Ltd.					
Stock exchange listing:	Tokyo					
Stock code:	6882 URL	https://www.sansha.co.jp				
Representative:	Representative Dire	ector, President	Hajimu Yoshimura			
Inquiries:	Corporate Planning	Department	Hiroyuki Maruyama	TEL	06-6321-0321	
inquiries.	General Manager		Thoyuki Maluyahia	TEL	00-0521-0521	
Scheduled date of ordin	ary general meeting	of shareholders:	June 25, 2021			
Scheduled date to file S	ecurities Report:		June 25, 2021			
Scheduled date to commence dividend payments:		June 7, 2021				
Preparation of supplementary material on financial results:		Yes				
Holding of financial results meeting:			Yes			

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2021 (from April 1, 2020 to March 31, 2021) $(1) \circ \mathbf{C}$ 1.1 / 1 ..

(1) Consolidated operating results Percentages indicate year-on-year changes								
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2021	19,436	(11.2)	416	62.4	441	81.4	497	_
Year ended March 31, 2020	21,875	(10.2)	256	(86.0)	243	(86.5)	(680)	-

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2021	35.42	-	2.6	1.8	2.1
Year ended March 31, 2020	(48.22)	-	(3.5)	0.9	1.2

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2021	24,846	19,336	77.8	1,376.49
As of March 31, 2020	24,051	18,489	76.9	1,316.15

(3) Consolidated cash flows

	Cash flows from	Cash flows from	Cash flows from	Cash and cash equivalents
	operating activities	investing activities	financing activities	at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2021	1,729	(355)	(249)	5,870
Year ended March 31, 2020	36	(571)	(659)	4,659

2. Cash dividends

Annual dividends per share						Total cash	Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2020	-	8.00	-	5.00	13.00	183	-	1.0
Year ended March 31, 2021	-	5.00	-	10.00	15.00	210	42.3	1.1
Year ending March 31, 2022 (Forecast)	-	-	-	_	_		-	

3. Forecast of consolidated financial results for the year ending March 31, 2022 (from April 1, 2021 to March 31, 2022)

							Percentages in	dicate ye	ear-on-year changes
	Net sales		Operating pr	ofit	Ordinary pro	ofit	Profit attributa owners of pa		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	21,800	12.2	800	92.0	800	81.4	550	10.5	39.15
 Notes (1) Changes in signif (changes in special 	icant subsidiaries c fied subsidiaries re	e	•				No		
(2) Changes in accou	nting policies, cha	nges in	accounting estimation	ates, and	d restatement of p	rior peri	od financial state	ments	
Changes in acco	unting policies du	e to revi	isions to accounti	ng stand	lards and other re	gulation	s: No		

Changes in accounting policies due to revisions to accounting standards and other regulations:	INO
Changes in accounting policies due to other reasons:	No
Changes in accounting estimates:	Yes
Restatement of prior period financial statements:	No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

	1 0	5 /				
As of March 31, 2021	14,950,000 shares	As of March 31, 2020	14,950,000 shares			
Number of treasury shares at the end of the period						
As of March 31, 2021	902,122 shares	As of March 31, 2020	902,122 shares			
Average number of shares during the period						
Year ended March 31, 2021	14,047,878 shares	Year ended March 31, 2020	14,120,955 shares			

Consolidated financial statements

Consolidated balance sheets

		(Millions of yen
	As of March 31, 2020	As of March 31, 2021
Assets		
Current assets		
Cash and deposits	4,659	5,870
Notes and accounts receivable - trade	6,217	6,600
Electronically recorded monetary claims - operating	1,247	1,03
Merchandise and finished goods	2,906	2,46
Work in process	709	87
Raw materials and supplies	1,648	1,50
Other	247	28
Allowance for doubtful accounts	(24)	(5
Total current assets	17,611	18,59
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	2,220	2,02
Machinery, equipment and vehicles, net	657	59
Land	2,090	2,09
Leased assets, net	247	21
Construction in progress	180	8
Other, net	314	27
Total property, plant and equipment	5,710	5,28
Intangible assets		
Goodwill	99	3
Other	183	12
Total intangible assets	282	15
Investments and other assets		
Investment securities	35	4
Deferred tax assets	165	16
Retirement benefit asset	109	46
Other	136	13
Total investments and other assets	446	81
Total non-current assets	6,440	6,25
Total assets	24,051	24,84

		(Millions of yen)
	As of March 31, 2020	As of March 31, 2021
Liabilities		
Current liabilities		
Notes and accounts payable - trade	2,318	2,220
Electronically recorded obligations - operating	177	191
Accounts payable - other	799	701
Accrued expenses	557	609
Income taxes payable	106	138
Provision for bonuses	362	442
Provision for product warranties	63	50
Provision for loss on order received	24	19
Other	477	432
Total current liabilities	4,889	4,806
Non-current liabilities		
Lease obligations	96	66
Directors' retirement benefits payable	388	388
Deferred tax liabilities	90	153
Retirement benefit liability	48	49
Other	49	46
Total non-current liabilities	673	703
Total liabilities	5,562	5,509
Net assets		,
Shareholders' equity		
Share capital	2,774	2,774
Capital surplus	2,698	2,698
Retained earnings	13,975	14,332
Treasury shares	(925)	(925
Total shareholders' equity	18,522	18,879
Accumulated other comprehensive income		,
Valuation difference on available-for-sale securities	3	11
Foreign currency translation adjustment	7	291
Remeasurements of defined benefit plans	(45)	153
Total accumulated other comprehensive income	(33)	457
Total net assets	18,489	19,336
Total liabilities and net assets	24,051	24,846

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2020	March 31, 2021
Net sales	21,875	19,436
Cost of sales	17,281	15,027
Gross profit	4,594	4,408
Selling, general and administrative expenses	4,337	3,992
Operating profit	256	416
Non-operating income		
Interest income	12	6
Dividend income	5	2
Rental income	13	14
Electricity sale income	6	7
Subsidy income	17	23
Gain on valuation of derivatives	12	_
Other	14	19
Total non-operating income	82	73
Non-operating expenses		
Interest expenses	5	4
Commission expenses	4	_
Loss on valuation of derivatives	_	15
Foreign exchange losses	80	24
Other	5	5
Total non-operating expenses	95	49
Ordinary profit	243	441
Extraordinary income		
Gain on sale of investment securities	83	_
Gain on sale of non-current assets	-	171
Total extraordinary income	83	171
Extraordinary losses		
Loss on sale of non-current assets	30	-
Loss on valuation of investment securities	5	_
Total extraordinary losses	35	-
Profit before income taxes	290	612
Income taxes - current	210	140
Income taxes - deferred	761	(25)
Total income taxes	971	115
Profit (loss)	(680)	497
Profit (loss) attributable to owners of parent	(680)	497

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

Consolidated statements of comprehensive income

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2020	March 31, 2021
Profit (loss)	(680)	497
Other comprehensive income		
Valuation difference on available-for-sale securities	(47)	7
Foreign currency translation adjustment	(177)	283
Remeasurements of defined benefit plans, net of tax	(137)	199
Total other comprehensive income	(361)	490
Comprehensive income	(1,042)	988
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(1,042)	988

Consolidated statements of changes in equity

Fiscal year ended March 31, 2020

					(Millions of yen)
		Shareholders' equity			
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,774	2,698	15,000	(849)	19,623
Changes during period					
Dividends of surplus			(367)		(367)
Profit (loss) attributable to owners of parent			(680)		(680)
Purchase of treasury shares				(75)	(75)
The net change in the total due to fiscal year-end change of consolidated subsidiaries			23		23
Net changes in items other than shareholders' equity					
Total changes during period	_	_	(1,025)	(75)	(1,101)
Balance at end of period	2,774	2,698	13,975	(925)	18,522

	Accumulated other comprehensive income				
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	51	185	92	328	19,952
Changes during period					
Dividends of surplus					(367)
Profit (loss) attributable to owners of parent					(680)
Purchase of treasury shares					(75)
The net change in the total due to fiscal year-end change of consolidated subsidiaries					23
Net changes in items other than shareholders' equity	(47)	(177)	(137)	(361)	(361)
Total changes during period	(47)	(177)	(137)	(361)	(1,463)
Balance at end of period	3	7	(45)	(33)	18,489

Fiscal year ended March 31, 2021

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,774	2,698	13,975	(925)	18,522
Changes during period					
Dividends of surplus			(140)		(140)
Profit (loss) attributable to owners of parent			497		497
Net changes in items other than shareholders' equity					
Total changes during period	-	_	357	-	357
Balance at end of period	2,774	2,698	14,332	(925)	18,879

	Accumulated other comprehensive income				
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	3	7	(45)	(33)	18,489
Changes during period					
Dividends of surplus					(140)
Profit (loss) attributable to owners of parent					497
Net changes in items other than shareholders' equity	7	283	199	490	490
Total changes during period	7	283	199	490	847
Balance at end of period	11	291	153	457	19,336

Consolidated statements of cash flows

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2020	March 31, 2021
Cash flows from operating activities		
Profit before income taxes	290	612
Depreciation	1,030	948
Amortization of goodwill	62	62
Increase (decrease) in allowance for doubtful accounts	(19)	28
Increase (decrease) in provision for bonuses	(252)	78
Increase (decrease) in provision for product warranties	(20)	(13
Increase (decrease) in provision for loss on order received	10	(5
Decrease (increase) in retirement benefit asset	(59)	(66
Increase (decrease) in retirement benefit liability	4	1
Interest and dividend income	(18)	(8
Interest expenses	5	4
Loss (gain) on sale of investment securities	(83)	_
Loss (gain) on valuation of investment securities	5	-
Loss (gain) on sale of property, plant and equipment	30	(171)
Decrease (increase) in trade receivables	20	(39
Decrease (increase) in inventories	1,867	529
Increase (decrease) in trade payables	(2,217)	(176
Increase (decrease) in accrued expenses	(278)	43
Other, net	(67)	13
Subtotal	312	1,842
Interest and dividends received	18	8
Interest paid	(5)	(4
Income taxes paid	(291)	(117
Income taxes part	2	(117
Net cash provided by (used in) operating activities	36	1,729
Cash flows from investing activities	50	1,727
-	(654)	(494
Purchase of property, plant and equipment Proceeds from sale of property, plant and equipment	(034)	172
Purchase of intangible assets		
Proceeds from sale of investment securities	(58)	(33)
-	(571)	(255
Net cash provided by (used in) investing activities	(571)	(355)
Cash flows from financing activities	(100)	
Net increase (decrease) in short-term borrowings	(100)	-
Purchase of treasury shares	(76)	-
Dividends paid	(366)	(140
Repayments of finance lease obligations	(116)	(108
Net cash provided by (used in) financing activities	(659)	(249)
Effect of exchange rate change on cash and cash equivalents	(34)	86
Net increase (decrease) in cash and cash equivalents	(1,228)	1,211
Increase (decrease) in cash and cash equivalents resulting from	(74)	
accounting term alterations of subsidiaries	(74)	-
Cash and cash equivalents at beginning of period	5,963	4,659
Cash and cash equivalents at end of period	4,659	5,870