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Summary of Consolidated Financial Results for the Six Months Ended September 30, 2020 (Based on Japanese GAAP)

November 6, 2020

| Company name: | Sansha Electric Manufacturing Co., Ltd. | | | |
|---|---|---------------------|-----|--------------|
| Stock exchange listing | : Tokyo | | | |
| Stock code: | 6882 URL https://www.sansha.co.jj | p. | | |
| Representative: | Representative Director, President | Hajimu Yoshimura | | |
| Inquiries: | Corporate Planning Department | Hiroyuki Maruyama | TEL | 06-6321-0321 |
| inquiries. | General Manager | Tilloyuki Maluyalla | ILL | 00-0321-0321 |
| Scheduled date to file (| Quarterly Securities Report: | November 6, 2020 | | |
| Scheduled date to com | mence dividend payments: | December 2, 2020 | | |
| Preparation of supplementary material on quarterly financial results: | | Yes | | |
| Holding of quarterly fin | nancial results meeting: | No | | |

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the six months ended September 30, 2020 (from April 1, 2020 to September 30, 2020) (1) Consolidated operating results (cumulative) Percentages indicate year-on-year changes

| (i) consonance operating results (cumulative) | | | | | | | | |
|---|-----------------|--------|------------------|--------|-----------------|--------|--|--------|
| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Six months ended September 30, 2020 | 8,897 | (24.9) | 13 | (92.8) | 21 | (85.4) | (27) | - |
| Six months ended September 30, 2019 | 11,842 | 0.5 | 181 | (78.8) | 146 | (82.5) | 110 | (83.6) |

| | Earnings per share | Diluted earnings per share |
|-------------------------------------|--------------------|----------------------------|
| | Yen | Yen |
| Six months ended September 30, 2020 | (1.92) | - |
| Six months ended September 30, 2019 | 7.79 | - |

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|--------------------------|-----------------|-----------------|--------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| As of September 30, 2020 | 23,425 | 18,389 | 78.5 | 1,309.07 |
| As of March 31, 2020 | 24,051 | 18,489 | 76.9 | 1,316.15 |

2. Cash dividends

| | | Annual dividends per share | | | | | | |
|---------------------------------------|-----------------|--|-----|------|-------|--|--|--|
| | 1st quarter-end | st quarter-end 2nd quarter-end 3rd quarter-end Fiscal year-end Total | | | | | | |
| | Yen | Yen | Yen | Yen | Yen | | | |
| Year ended March 31, 2020 | - | 8.00 | - | 5.00 | 13.00 | | | |
| Year ending March 31, 2021 | - | 5.00 | | | | | | |
| Year ending March 31, 2021 (Forecast) | | | - | - | - | | | |

3. Forecast of consolidated financial results for the year ending March 31, 2021 (from April 1, 2020 to March 31, 2021)

| _ | Percentages indicate year-on-year chang | | | | | | | | ear-on-year changes | |
|---|---|-----------------|-------|-----------------|----------------------------------|-----------------|---|-----------------|---------------------|--------------------|
| | | Net sales | | Operating pr | Operating profit Ordinary profit | | Ordinary profit Profit attributable to owners of parent | | | Earnings per share |
| Ī | | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| | Full year | 21,000 | (4.0) | 400 | 55.9 | 400 | 64.5 | 280 | _ | 19.93 |

| 4. Notes | | | | |
|---|--|-----------------------------------|-----------------|-------------------|
| Changes in significant subsidiaries during the six months ended September 30, 2020 (changes in specified subsidiaries resulting in the change in scope of consolidation): | | | | |
| (2) Application of special accounting methods for | (2) Application of special accounting methods for preparing quarterly consolidated financial statements: | | | |
| (3) Changes in accounting policies, changes in a | ccounting estimates, and r | estatement of prior period finand | cial statements | 3 |
| Changes in accounting policies due to revis | ions to accounting standar | ds and other regulations: | No | |
| Changes in accounting policies due to other | reasons: | | No | |
| Changes in accounting estimates: | | | No | |
| Restatement of prior period financial staten | nents: | | No | |
| (4) Number of issued shares (common shares) | | | | |
| Total number of issued shares at the end of | the period (including treas | sury shares) | | |
| As of September 30, 2020 | 14,950,000 shares | As of March 31, 2020 | | 14,950,000 shares |
| Number of treasury shares at the end of the | period | | | |
| As of September 30, 2020 | 902,122 shares | As of March 31, 2020 | | 902,122 shares |
| Average number of shares during the period | d (cumulative from the beg | ginning of the fiscal year) | | |

| | - | | | 1 |
|-------------------------------------|---|-------------------|-------------------------------------|---------------------|
| Six months ended September 30, 2020 | | 14.047.878 shares | Six months ended September 30, 2019 | • 14,142,878 shares |
| | | ,, | | |

Quarterly consolidated financial statements Consolidated balance sheets

| | | (Millions of yen |
|---|----------------------|--------------------------|
| | As of March 31, 2020 | As of September 30, 2020 |
| Assets | | |
| Current assets | | |
| Cash and deposits | 4,659 | 5,00 |
| Notes and accounts receivable - trade | 6,217 | 5,40 |
| Electronically recorded monetary claims - operating | 1,247 | 1,06 |
| Merchandise and finished goods | 2,906 | 3,05 |
| Work in process | 709 | 86 |
| Raw materials and supplies | 1,648 | 1,61 |
| Other | 247 | 26 |
| Allowance for doubtful accounts | (24) | (2 |
| Total current assets | 17,611 | 17,24 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 2,220 | 2,10 |
| Machinery, equipment and vehicles, net | 657 | 68 |
| Land | 2,090 | 2,09 |
| Leased assets, net | 247 | 24 |
| Construction in progress | 180 | (|
| Other, net | 314 | 30 |
| Total property, plant and equipment | 5,710 | 5,48 |
| Intangible assets | | |
| Goodwill | 99 | (|
| Other | 183 | 14 |
| Total intangible assets | 282 | 21 |
| Investments and other assets | | |
| Investment securities | 35 | 3 |
| Deferred tax assets | 165 | 16 |
| Retirement benefit asset | 109 | 15 |
| Other | 136 | 12 |
| Total investments and other assets | 446 | 47 |
| Total non-current assets | 6,440 | 6,17 |
| Total assets | 24,051 | 23,42 |

| | As of March 31, 2020 | As of September 30, 2020 |
|---|----------------------|--------------------------|
| Liabilities | | ,,,,,,, _ |
| Current liabilities | | |
| Notes and accounts payable - trade | 2,318 | 2,139 |
| Electronically recorded obligations - operating | 177 | 169 |
| Accounts payable - other | 799 | 613 |
| Accrued expenses | 557 | 510 |
| Income taxes payable | 106 | 105 |
| Provision for bonuses | 362 | 447 |
| Provision for product warranties | 63 | 47 |
| Provision for loss on order received | 24 | 24 |
| Other | 477 | 332 |
| Total current liabilities | 4,889 | 4,388 |
| Non-current liabilities | | |
| Lease obligations | 96 | 82 |
| Directors' retirement benefits payable | 388 | 388 |
| Deferred tax liabilities | 90 | 69 |
| Retirement benefit liability | 48 | 49 |
| Other | 49 | 57 |
| Total non-current liabilities | 673 | 647 |
| Total liabilities | 5,562 | 5,035 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 2,774 | 2,774 |
| Capital surplus | 2,698 | 2,698 |
| Retained earnings | 13,975 | 13,877 |
| Treasury shares | (925) | (925) |
| Total shareholders' equity | 18,522 | 18,425 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 3 | 3 |
| Foreign currency translation adjustment | 7 | (2) |
| Remeasurements of defined benefit plans | (45) | (37) |
| Total accumulated other comprehensive income | (33) | (35) |
| Total net assets | 18,489 | 18,389 |
| Total liabilities and net assets | 24,051 | 23,425 |

Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

| | | (Millions of yen) |
|--|--------------------|--------------------|
| | Six months ended | Six months ended |
| | September 30, 2019 | September 30, 2020 |
| Net sales | 11,842 | 8,897 |
| Cost of sales | 9,394 | 7,064 |
| Gross profit | 2,448 | 1,832 |
| Selling, general and administrative expenses | 2,266 | 1,819 |
| Operating profit | 181 | 13 |
| Non-operating income | | |
| Interest income | 5 | 3 |
| Dividend income | 3 | 1 |
| Rental income | 7 | 7 |
| Subsidy income | 0 | 10 |
| Gain on valuation of derivatives | 19 | - |
| Other | 8 | 16 |
| Total non-operating income | 44 | 38 |
| Non-operating expenses | | |
| Interest expenses | 4 | 1 |
| Commission expenses | 4 | - |
| Loss on valuation of derivatives | _ | 11 |
| Foreign exchange losses | 67 | 14 |
| Other | 3 | 3 |
| Total non-operating expenses | 79 | 30 |
| Ordinary profit | 146 | 21 |
| Profit before income taxes | 146 | 21 |
| Income taxes - current | 156 | 68 |
| Income taxes - deferred | (120) | (19 |
| Total income taxes | 35 | 48 |
| Profit (loss) | 110 | (27 |
| Profit (loss) attributable to owners of parent | 110 | (27 |

| | | (Millions of yen) |
|---|--------------------|--------------------|
| | Six months ended | Six months ended |
| | September 30, 2019 | September 30, 2020 |
| Profit (loss) | 110 | (27) |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 0 | 0 |
| Foreign currency translation adjustment | (230) | (10) |
| Remeasurements of defined benefit plans, net of tax | (21) | 7 |
| Total other comprehensive income | (251) | (2) |
| Comprehensive income | (141) | (29) |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | (141) | (29) |

Consolidated statements of cash flows

| | | (Millions of yen) |
|---|--|--|
| | Six months ended September 30, 2019 | Six months ended September 30, 2020 |
| | | |
| Cash flows from operating activities | | |
| Profit before income taxes | 146 | 21 |
| Depreciation | 517 | 474 |
| Amortization of goodwill | 31 | 31 |
| Increase (decrease) in allowance for doubtful accounts | 41 | (0 |
| Increase (decrease) in provision for bonuses | (8) | 84 |
| Increase (decrease) in provision for product warranties | (1) | (16 |
| Increase (decrease) in provision for loss on order received | (11) | (0 |
| Decrease (increase) in retirement benefit asset | (42) | (35 |
| Increase (decrease) in retirement benefit liability | 4 | 0 |
| Interest and dividend income | (8) | (4 |
| Interest expenses | 4 | 1 |
| Decrease (increase) in trade receivables | 149 | 1,006 |
| Decrease (increase) in inventories | 1,321 | (263 |
| Increase (decrease) in trade payables | (1,789) | (194 |
| Increase (decrease) in accrued expenses | (151) | (47 |
| Increase (decrease) in accrued consumption taxes | 2 | (131 |
| Other, net | (114) | (105 |
| Subtotal | 91 | 821 |
| Interest and dividends received | 8 | 4 |
| Interest paid | (4) | (1 |
| Income taxes paid | (189) | (69 |
| Net cash provided by (used in) operating activities | (93) | 754 |
| Cash flows from investing activities | | |
| Purchase of property, plant and equipment | (410) | (314 |
| Proceeds from sales of property, plant and equipment and | | |
| intangible assets | 0 | 6 |
| Purchase of intangible assets | (26) | (16 |
| Net cash provided by (used in) investing activities | (435) | (324 |
| Cash flows from financing activities | | × . |
| Increase (decrease) in short-term borrowings | (100) | - |
| Repayments of lease obligations | (64) | (52 |
| Dividends paid | (255) | (70 |
| Purchase of treasury shares | (0) | - |
| Net cash provided by (used in) financing activities | (420) | (123 |
| Effect of exchange rate change on cash and cash equivalents | (83) | 39 |
| Net increase (decrease) in cash and cash equivalents | (1,034) | 345 |
| Cash and cash equivalents at beginning of period | 5,963 | 4,659 |
| Increase (decrease) in cash and cash equivalents resulting from | 5,705 | 4,039 |
| accounting term alterations of subsidiaries | (71) | - |
| | 1 057 | 5 005 |
| Cash and cash equivalents at end of period | 4,857 | 5,005 |