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May 8, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)

Company name: Sansha Electric Manufacturing Co., Ltd.
 Listing: Tokyo Standard
 Securities code: 6882
 URL: <https://www.sansha.co.jp>
 Representative: Representative Director, President Tokushi Yamauchi
 General Manager
 Inquiries: Corporate Planning Division Hiroyuki Maruyama
 Managing Operating Officer
 Telephone: +81-06-6321-0321
 Scheduled date of annual general meeting of shareholders: June 24, 2026
 Scheduled date to commence dividend payments: June 4, 2026
 Scheduled date to file annual securities report: June 22, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	26,651	4.8	1,386	29.1	1,137	(3.7)	381	(24.2)
March 31, 2025	25,440	(17.9)	1,073	(68.5)	1,180	(66.0)	502	(83.0)

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥1,106 million [90.7%]
 For the fiscal year ended March 31, 2025: ¥ 579 million [(84.7)%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	28.65	—	1.5	3.4	5.2
March 31, 2025	37.80	—	2.1	3.4	4.2

Reference: Share of profit (loss) of entities accounted for using equity method
 For the fiscal year ended March 31, 2026: ¥(250) million
 For the fiscal year ended March 31, 2025: ¥(72) million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	32,724	24,925	76.2	1,872.60
March 31, 2025	33,571	24,341	72.5	1,830.19

Reference: Equity
 As of March 31, 2026: ¥24,925 million
 As of March 31, 2025: ¥24,341 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	3,370	(1,315)	(1,331)	6,761
March 31, 2025	950	(2,392)	1,410	5,756

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	—	10.00	—	30.00	40.00	536	105.8	2.2
Fiscal year ended March 31, 2026	—	10.00	—	30.00	40.00	536	139.6	2.2
Fiscal year ending March 31, 2027 (Forecast)	—	10.00	—	30.00	40.00		58.5	

3. Consolidated financial forecast for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	28,000	5.1	1,300	(6.2)	1,300	14.3	910	138.7	68.39

Note: As the Company manages its operations on an annual basis, the consolidated earnings forecast for the second quarter (cumulative) is omitted. For details, please refer to the attached document on page 2: “1. Overview of Operating Results [Outlook for the Next Fiscal Year].

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: — companies

Excluded: — companies

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	14,950,000 shares
As of March 31, 2025	14,950,000 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	1,639,522 shares
As of March 31, 2025	1,650,022 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	13,306,686 shares
Fiscal year ended March 31, 2025	13,299,978 shares

Note: The number of treasury shares at the end of the fiscal year includes shares of the Company held by the executive compensation stock trust, as follows:

March 31, 2025: 123,000 shares

March 31, 2026: 112,500 shares

In addition, the shares of the Company held by the executive compensation stock trust are included as treasury shares deducted in the calculation of the average number of shares outstanding during the period, as follows:

March 31, 2025: 123,000 shares

March 31, 2026: 116,292 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2026	16,896	7.6	490	139.8	864	164.4	197	(30.9)
March 31, 2025	15,707	(24.8)	204	(91.4)	326	(88.0)	286	(88.4)

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2026	14.85	—
March 31, 2025	21.51	—

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	23,984	17,125	71.4	1,286.63
March 31, 2025	25,257	17,450	69.1	1,312.05

Reference: Equity

As of March 31, 2026: ¥17,125 million

As of March 31, 2025: ¥17,450 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements in this document are based on information available to the Company at the time this document was prepared and actual results may differ materially due to various factors.

Consolidated financial statements
Consolidated balance sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	5,760	6,768
Notes receivable - trade	359	343
Accounts receivable - trade	7,485	6,913
Electronically recorded monetary claims - operating	1,673	1,286
Merchandise and finished goods	3,801	3,492
Work in process	2,280	2,020
Raw materials and supplies	2,740	2,669
Other	821	514
Allowance for doubtful accounts	(23)	(34)
Total current assets	24,900	23,974
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	1,636	1,518
Machinery, equipment and vehicles, net	796	1,177
Land	2,256	2,256
Leased assets, net	467	468
Construction in progress	1,114	1,064
Other, net	235	199
Total property, plant and equipment	6,505	6,686
Intangible assets		
Goodwill	9	3
Other	512	453
Total intangible assets	522	457
Investments and other assets		
Investment securities	88	1
Deferred tax assets	145	49
Retirement benefit asset	1,156	1,428
Other	252	126
Total investments and other assets	1,643	1,605
Total non-current assets	8,671	8,749
Total assets	33,571	32,724

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,898	1,193
Electronically recorded obligations - operating	322	568
Short-term borrowings	3,000	2,200
Accounts payable - other	870	565
Accrued expenses	765	732
Income taxes payable	187	441
Contract liabilities	466	123
Provision for bonuses	684	711
Provision for product warranties	33	36
Provision for loss on orders received	68	94
Other	394	501
Total current liabilities	8,691	7,169
Non-current liabilities		
Lease liabilities	296	334
Directors' retirement benefits payable	68	—
Deferred tax liabilities	10	10
Provision for share based compensation expenses for directors	51	50
Retirement benefit liability	56	58
Liabilities from application of equity method	—	124
Other	55	49
Total non-current liabilities	538	629
Total liabilities	9,230	7,798
Net assets		
Shareholders' equity		
Share capital	2,774	2,774
Capital surplus	2,755	2,755
Retained earnings	18,393	18,237
Treasury shares	(1,597)	(1,583)
Total shareholders' equity	22,325	22,184
Accumulated other comprehensive income		
Foreign currency translation adjustment	1,620	2,278
Remeasurements of defined benefit plans	395	462
Total accumulated other comprehensive income	2,016	2,740
Total net assets	24,341	24,925
Total liabilities and net assets	33,571	32,724

Consolidated statements of income and consolidated statements of comprehensive income

Consolidated statements of income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales	25,440	26,651
Cost of sales	19,153	20,136
Gross profit	6,287	6,515
Selling, general and administrative expenses	5,213	5,128
Operating profit	1,073	1,386
Non-operating income		
Interest income	38	25
Dividend income	2	2
Rental income	13	15
Electricity sale income	6	6
Gain on valuation of derivatives	28	50
Compensation income for damage	108	—
Insurance claim income	—	58
Subsidy income	—	25
Other	57	32
Total non-operating income	255	216
Non-operating expenses		
Interest expenses	27	46
Share of loss of entities accounted for using equity method	72	250
Foreign exchange losses	45	156
Other	3	12
Total non-operating expenses	148	466
Ordinary profit	1,180	1,137
Extraordinary income		
Gain on sale of investment securities	48	—
Total extraordinary income	48	—
Extraordinary losses		
Impairment losses	—	245
Total extraordinary losses	—	245
Profit before income taxes	1,229	892
Income taxes - current	269	426
Income taxes - deferred	457	84
Total income taxes	726	510
Profit	502	381
Profit attributable to owners of parent	502	381

Consolidated statements of comprehensive income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit	502	381
Other comprehensive income		
Valuation difference on available-for-sale securities	(28)	—
Foreign currency translation adjustment	(76)	657
Remeasurements of defined benefit plans, net of tax	182	66
Total other comprehensive income	77	724
Comprehensive income	579	1,106
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	579	1,106

Consolidated statements of changes in equity
Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,774	2,755	18,561	(1,597)	22,493
Changes during period					
Dividends of surplus			(671)		(671)
Profit attributable to owners of parent			502		502
Disposal of treasury shares by ownership plan trust					—
Net changes in items other than shareholders' equity					
Total changes during period	—	—	(168)	—	(168)
Balance at end of period	2,774	2,755	18,393	(1,597)	22,325

	Accumulated other comprehensive income				Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	28	1,697	213	1,939	24,432
Changes during period					
Dividends of surplus					(671)
Profit attributable to owners of parent					502
Disposal of treasury shares by ownership plan trust					—
Net changes in items other than shareholders' equity	(28)	(76)	182	77	77
Total changes during period	(28)	(76)	182	77	(91)
Balance at end of period	—	1,620	395	2,016	24,341

Fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,774	2,755	18,393	(1,597)	22,325
Changes during period					
Dividends of surplus			(536)		(536)
Profit attributable to owners of parent			381		381
Disposal of treasury shares by ownership plan trust				14	14
Net changes in items other than shareholders' equity					
Total changes during period	—	—	(155)	14	(140)
Balance at end of period	2,774	2,755	18,237	(1,583)	22,184

	Accumulated other comprehensive income			Total net assets
	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	1,620	395	2,016	24,341
Changes during period				
Dividends of surplus				(536)
Profit attributable to owners of parent				381
Disposal of treasury shares by ownership plan trust				14
Net changes in items other than shareholders' equity	657	66	724	724
Total changes during period	657	66	724	583
Balance at end of period	2,278	462	2,740	24,925

Consolidated statements of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	1,229	892
Depreciation	905	1,006
Impairment losses	—	245
Amortization of goodwill	6	6
Increase (decrease) in allowance for doubtful accounts	(7)	9
Increase (decrease) in provision for bonuses	(210)	20
Increase (decrease) in provision for product warranties	(11)	3
Increase (decrease) in provision for loss on orders received	(4)	25
Decrease (increase) in retirement benefit asset	(87)	(174)
Increase (decrease) in retirement benefit liability	(1)	2
Increase (decrease) in provision for directors' stock based compensation	18	(0)
Interest and dividend income	(40)	(27)
Interest expenses	27	46
Share of loss (profit) of entities accounted for using equity method	72	250
Loss (gain) on sale of investment securities	(48)	—
Decrease (increase) in trade receivables	2,897	1,223
Decrease (increase) in inventories	34	846
Increase (decrease) in trade payables	(2,018)	(595)
Increase (decrease) in accrued expenses	43	(39)
Other, net	(481)	(501)
Subtotal	2,322	3,238
Interest and dividends received	40	27
Interest paid	(21)	(46)
Income taxes paid	(1,390)	(208)
Income taxes refund	—	359
Net cash provided by (used in) operating activities	950	3,370
Cash flows from investing activities		
Purchase of property, plant and equipment	(2,018)	(1,215)
Proceeds from sale of property, plant and equipment	0	—
Purchase of intangible assets	(451)	(42)
Proceeds from sale of investment securities	64	—
Purchase of shares of subsidiaries and associates	—	(37)
Other, net	13	(19)
Net cash provided by (used in) investing activities	(2,392)	(1,315)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	2,000	(800)
Repayments of finance lease liabilities	(98)	(123)
Proceeds from sale and leaseback transactions	179	114
Dividends paid	(670)	(536)
Proceeds from sale of treasury shares	—	14
Net cash provided by (used in) financing activities	1,410	(1,331)
Effect of exchange rate change on cash and cash equivalents	(37)	281
Net increase (decrease) in cash and cash equivalents	(68)	1,004
Cash and cash equivalents at beginning of period	5,825	5,756
Cash and cash equivalents at end of period	5,756	6,761