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January 30, 2026

**Consolidated Financial Results
for the Nine Months Ended December 31, 2025
(Under Japanese GAAP)**

Company name: Sansha Electric Manufacturing Co., Ltd.
 Listing: Tokyo Stock Exchange
 Securities code: 6882
 URL: <https://www.sansha.co.jp>
 Representative Director, President General Manager Hajimu Yoshimura
 Corporate Planning Division Managing Operating Officer Hiroyuki Maruyama
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 Scheduled date to commence dividend payments: —
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated Financial Results for the Nine Months Ended December 31, 2026 (from April 1, 2025 to December 31, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended December 31, 2025	18,180	1.4	347	(43.8)	282	(60.6)	84	(83.2)
December 31, 2024	17,936	(24.3)	618	(81.5)	717	(79.0)	500	(79.8)

Note: Comprehensive income For the nine months ended March 31, 2026: For the nine months ended March 31, 2025:

¥ 596 million [(24.8)%]
¥ 793 million [(71.2)%]

	Basic earnings per share	Diluted earnings per share
Nine months ended December 31, 2025	Yen 6.34	Yen —
December 31, 2024	37.65	—

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
December 31, 2025	34,063	24,415	71.7	1,834.32
March 31, 2025	33,571	24,341	72.5	1,830.19

Reference: Equity
 As of December 31, 2025: ¥ 24,415 million
 As of March 31, 2025: ¥ 24,341 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
Fiscal year ended March 31, 2025	Yen —	Yen 10.00	Yen —	Yen 30.00	Yen 40.00
Fiscal year ending March 31, 2026	—	10.00			
Fiscal year ending March 31, 2026 (Forecast)			—	30.00	40.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated financial forecast for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen	
Fiscal year ending March 31, 2026	27,700	8.9	1,200	11.8	1,200	1.6	840	67.1	63.16	

Note: Revisions to the earnings forecasts most recently announced : None

* **Notes**

(1) Significant changes in the scope of consolidation during the period: None

Newly included: — companies

Excluded: — companies

(2) Adoption of special accounting methods for presenting quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	14,950,000 shares
As of March 31, 2025	14,950,000 shares

(ii) Number of treasury shares at the end of the period

As of December 31, 2025	1,639,522 shares
As of March 31, 2025	1,650,022 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended December 31, 2025	13,305,548 shares
Nine months ended December 31, 2024	13,299,978 shares

Note: The number of treasury shares at the end of the fiscal year includes shares of the Company held by the executive compensation stock trust, as follows:

March 31, 2025 : 123,000 shares

December 31, 2025 : 112,500 shares

In addition, the shares of the Company held by the executive compensation stock trust are included as treasury shares deducted in the calculation of the average number of shares outstanding during the period, as follows:

December 31, 2024 : 123,000 shares

December 31, 2025 : 117,430 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

The forward-looking statements in this document are based on information available to the Company at the time this document was prepared and actual results may differ materially due to various factors.

Quarterly Consolidated Financial Statements

(1) Quarterly Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	5,760	6,044
Notes receivable - trade	359	316
Accounts receivable - trade	7,485	6,424
Electronically recorded monetary claims - operating	1,673	2,065
Merchandise and finished goods	3,801	4,495
Work in process	2,280	2,271
Raw materials and supplies	2,740	2,808
Other	821	390
Allowance for doubtful accounts	(23)	(33)
Total current assets	24,900	24,781
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	1,636	1,529
Machinery, equipment and vehicles, net	796	1,050
Land	2,256	2,256
Leased assets, net	467	520
Construction in progress	1,114	1,465
Other, net	235	233
Total property, plant and equipment	6,505	7,056
Intangible assets		
Goodwill	9	5
Other	512	452
Total intangible assets	522	457
Investments and other assets		
Investment securities	88	26
Deferred tax assets	145	86
Retirement benefit asset	1,156	1,345
Other	252	310
Total investments and other assets	1,643	1,768
Total non-current assets	8,671	9,282
Total assets	33,571	34,063

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	1,898	2,785
Electronically recorded obligations - operating	322	377
Short-term borrowings	3,000	2,200
Accounts payable - other	870	1,481
Accrued expenses	765	786
Income taxes payable	187	139
Contract liabilities	466	283
Provision for bonuses	684	426
Provision for product warranties	33	37
Provision for loss on orders received	68	105
Other	394	412
Total current liabilities	8,691	9,037
Non-current liabilities		
Lease liabilities	296	384
Directors' retirement benefits payable	68	68
Deferred tax liabilities	10	10
Provision for director's stock based compensation	51	38
Retirement benefit liability	56	60
Other	55	49
Total non-current liabilities	538	611
Total liabilities	9,230	9,648
Net assets		
Shareholders' equity		
Share capital	2,774	2,774
Capital surplus	2,755	2,755
Retained earnings	18,393	17,940
Treasury shares	(1,597)	(1,583)
Total shareholders' equity	22,325	21,887
Accumulated other comprehensive income		
Foreign currency translation adjustment	1,620	2,081
Remeasurements of defined benefit plans	395	446
Total accumulated other comprehensive income	2,016	2,528
Total net assets	24,341	24,415
Total liabilities and net assets	33,571	34,063

(2) Quarterly consolidated statements of income and quarterly consolidated statements of comprehensive income
 (Quarterly consolidated statements of income)

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Net sales	17,936	18,180
Cost of sales	13,515	14,064
Gross profit	4,421	4,115
Selling, general and administrative expenses	3,802	3,768
Operating profit	618	347
Non-operating income		
Interest income	27	19
Dividend income	2	2
Rental income	10	11
Gain on valuation of derivatives	47	40
Compensation income for damage	109	—
Insurance claim income	—	58
Subsidy income	—	25
Other	44	29
Total non-operating income	242	186
Non-operating expenses		
Interest expenses	13	35
Share of loss of entities accounted for using equity method	54	99
Foreign exchange losses	70	112
Other	3	4
Total non-operating expenses	142	251
Ordinary profit	717	282
Profit before income taxes	717	282
Income taxes - current	115	146
Income taxes - deferred	101	52
Total income taxes	216	198
Profit	500	84
Profit attributable to owners of parent	500	84

(Quarterly consolidated statements of comprehensive income)

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Profit	500	84
Other comprehensive income		
Valuation difference on available-for-sale securities	7	—
Foreign currency translation adjustment	295	461
Remeasurements of defined benefit plans, net of tax	(9)	50
Total other comprehensive income	292	512
Comprehensive income	793	596
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	793	596